

# The professional profile of PhD-holders

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## Industrial Engineering

Hi, I'm Hamza CHOKRI, an industrial engineer and researcher at Artois University. I enjoy combining AI with operational research. Any contributions are welcome!

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### Core business

#### PHASE 1 Skill development

*Sets his professional goals to be ambitious yet realistic.  
Identifies and develops means to enhance his employability throughout his career; manages his professional development.  
Broadens and upgrades his skillset, personal qualities and achievements.  
Uses his networks to expand his scope of competence.  
Knows how to transfer his expertise to other fields of activity.  
Realizes the necessarily international dimension of his career path.  
Accepts input from a mentor or coach to benefit his professional development.*

### Personal and relational qualities

#### PHASE 1 Communication

*Knows how to put together a persuasive presentation and communicate about his project or his activity.  
Understands, interprets and communicates appropriately in a register suited to his aims and his audience.  
Masters a range of communication tools.  
Masters his online identity.  
Contributes to the dissemination of knowledge within the company, and demonstrates effective teaching skills.  
Is proficient in at least English and one other world language.*

#### PHASE 1 Collaboration

*Develops and maintains cooperative networks.  
Knows how to build a professional network for his own and the company's benefit.  
Is considered an authority in his field of expertise.  
Is able to envisage his work in a partnership framework; evaluates the benefits and limitations of a partnership and identifies shared and conflicting interests.*

### Business management and

#### PHASE 1 Project management

## value creation

*Plans projects to meet goals in accordance with strategy and priorities, and taking quality, deadline and budget constraints into account.*  
*Knows how to write specifications.*  
*Is accountable for resources used and for meeting the deadlines and quality requirements of the deliverable.*  
*Reacts efficiently and appropriately to change and unforeseen events.*  
*Conducts his project within a framework of auditing and evaluation, deploying the appropriate systems.*

### PHASE 1 Decision-making

*Knows how to make appropriate decisions for each phase of his project.*  
*Assists his line management in making major decisions (e.g., reporting, scenarios)*

### PHASE 1 People management

*Has experience with teamwork; knows how to encourage, support and recognize the contributions of each player.*  
*Knows how to be a team player.*  
*Is able to win the trust of his peers and his line management.*  
*Can report on his activities.*  
*Supports his peers when needed and can provide assistance.*  
*Understands human resources policies and management tools such as recruitment, evaluation, remuneration and strategic workforce planning.*  
*Takes safety, social responsibility and labor law requirements into account.*  
*Upholds rules on non-discrimination and equal opportunity among employees.*

## Strategy and Leadership

### PHASE 1 Strategy

*Is aware of how his project fits into the organization's strategy and the strategic directions of the sector or field of activity.*  
*Understands relationships between entities and individuals (the role and drivers of each).*  
*Is able to identify influent people that support his projects and understand what they stand to gain from it.*

### PHASE 1 Leadership

*Exercises leadership in connection with a project of which he is in charge.*  
*Knows how to be persuasive and enlist support for a project*  
*.Mobilizes skills for a project of which he is not in charge; manages human resources even when people do not officially report to him.*  
*Builds alliances.*  
*Establishes relationships based on trust.*